

BRIEF REPORT OF FINANCIAL RESULTS
(Year ended March 31, 2000)

May 11, 2000

Registered
Company Name: **MINEBEA CO., LTD.** Common Stock Listings: Tokyo, Osaka, and Nagoya
Code No: 6479 Headquarters: Nagano-ken
Contact: Sadahiko Oki
Director-Accounting Tel. (03)5434-8611

Board of Directors'
Meeting on the Financial
Results held on : May 11, 2000
Annual Shareholders'
Meeting to be held on: June 29, 2000

Interim Dividend Plan: None

1. Business performance (April 1, 1999 through March 31, 2000)

(1) Results of Operations (Amounts less than one million yen have been omitted.)

	Net sales (millions of yen)		Operating income (millions of yen)		Ordinary income (millions of yen)	
		% Change		% Change		% Change
FY2000	183,576	(7.4)	10,850	(21.8)	11,062	(38.8)
FY1999	198,304	(10.7)	13,876	13.8	18,065	8.6

	Net income (millions of yen)		Net income Per share(yen)	Fully diluted net income per share(yen)	Return (Net income) on equity (%)	Return (Ordinary income) on assets (%)	Return (Ordinary income) on sales (%)
		% Change					
FY2000	(19,597)	—	(49.18)	—	(10.4)	2.8	6.0
FY1999	11,123	68.2	27.97	25.45	5.8	4.6	9.1

(Notes) 1. Weighted average number of shares

outstanding during the respective years: 398,470,414 shares at March 31, 2000
397,651,977 shares at March 31, 1999

2. Changes in accounting method: None

3. The percentages of net sales, operating income, ordinary income and net income show year-on-year changes.

4. The business results for FY2000 applied the tax effect accounting.

(2) Dividends

	Dividends per share			Total annual dividends (millions of yen)	Dividends payout ratio (%)	Dividends on shareholders' equity (%)
	Annual (yen)	Interim (yen)	Year-end (yen)			
FY2000	7.00	—	7.00	2,794	—	1.5
FY1999	7.00	—	7.00	2,784	25.0	1.4

(Notes) Details of dividends Not applicable.

(3) Financial Position

	Total assets (millions of yen)	Shareholders' equity (millions of yen)	Shareholders' equity ratio (%)	Shareholder's equity per share (yen)
	FY2000	381,930	180,344	47.2
FY1999	408,844	195,600	47.8	491.72

(Notes) Number of shares outstanding at end of year: 399,150,527 shares at March 31, 2000
397,787,828 shares at March 31, 1999

2. Prospect for the next fiscal year (April 1, 2000 through March 31, 2001)

	Net sales (millions of yen)	Ordinary income (millions of yen)	Net income (millions of yen)	Dividends per share		
				Interim(yen)	Year-end(yen)	Annual(yen)
Interim	98,000	4,700	2,670	—	—	—
Annual	205,000	10,500	6,000	—	7.00	7.00

(Reference) Projected net income per share: 15.03 yen

Non-Consolidated Financial Statements and Notes

1. Non-Consolidated Balance Sheets

	As of March 31,2000		As of March 31,1999		Increase or (decrease) 2000-1999	
		%		%		
	<u>Millions of yen</u>	<u>Comp.</u>	<u>Millions of yen</u>	<u>Comp.</u>	<u>Millions of yen</u>	<u>%</u>
ASSETS						
Current assets.....	153,242	40.1	145,843	35.7	7,399	5.1
Cash and cash equivalents.....	16,337		42,829		(26,491)	
Notes receivable.....	5,325		8,035		(2,710)	
Accounts receivable-trade.....	53,870		52,176		1,693	
Marketable securities.....	8,942		10,059		(1,116)	
Treasury stock.....	2		1		0	
Purchased goods.....	3,662		5,019		(1,357)	
Goods in transit.....	811		1,033		(221)	
Finished goods.....	2,042		2,324		(281)	
Raw materials.....	2,759		2,956		(197)	
Work in process.....	4,561		5,154		(593)	
Supplies.....	137		144		(6)	
Advances to vendor.....	885		1,234		(349)	
Prepaid expenses.....	482		498		(16)	
Short-term loans receivable from affiliates.....	45,000		9,400		35,600	
Accounts receivable-other.....	2,137		2,129		7	
Temporary advance.....	2,047		2,783		(736)	
Deferred tax assets.....	4,000		-		4,000	
Others.....	717		482		235	
Allowance for doubtful receivable.....	(480)		(422)		(58)	
Fixed assets.....	228,633	59.9	262,872	64.3	(34,239)	(13.0)
Tangible fixed assets.....	31,910		33,566		(1,656)	
Buildings.....	12,729		13,597		(868)	
Structures.....	678		665		13	
Machinery and equipment.....	8,150		8,696		(545)	
Vehicles.....	10		8		1	
Tools, furniture and fixtures.....	1,408		1,388		20	
Land.....	8,340		8,825		(484)	
Construction in progress.....	592		385		206	
Intangible fixed assets.....	176		126		49	
Patents.....	30		36		(6)	
Leasehold rights.....	49		42		6	
Software.....	52		-		52	
Others.....	43		46		(2)	
Investments and other assets.....	196,547		229,179		(32,631)	
Investments in securities.....	1,090		1,087		2	
Investments securities in affiliates.....	153,740		168,951		(15,211)	
Investments in partnerships.....	48		96		(47)	
Investments in partnerships with affiliates.....	21,669		21,669		-	
Long-term loans receivable.....	28		12		15	
Long-term loans receivable from employees.....	18		29		(10)	
Long-term loans receivable from affiliates.....	21,159		42,310		(21,151)	
Reorganization claim in bankruptcy , and others.....	24		25		(1)	
Long-term prepaid expenses.....	838		949		(110)	
Deferred tax assets.....	15,160		-		15,160	
Others.....	1,151		1,321		(169)	
Allowance for doubtful receivable.....	(18,382)		(7,274)		(11,107)	
Deferred assets.....	54	0.0	128	0.0	(74)	(58.0)
Bond issuance expenses.....	54		128		(74)	
Total Assets.....	381,930	100.0	408,844	100.0	(26,914)	(6.6)

	As of March 31,2000		As of March 31,1999		Increase or (decrease) 2000-1999	
	<u>Millions of yen</u>	<u>%</u>	<u>Millions of yen</u>	<u>%</u>	<u>Millions of yen</u>	<u>%</u>
		<u>Comp.</u>		<u>Comp.</u>		<u>%</u>
LIABILITIES						
Current liabilities.....	85,847	22.5	93,862	23.0	(8,014)	(8.5)
Notes payable-trade.....	3,682		3,947		(265)	
Accounts payable-trade.....	31,615		32,508		(892)	
Short-term loans payable.....	41,676		43,309		(1,633)	
Current portion of long-term loans payable.....	2,447		6,567		(4,119)	
Accounts payable-other.....	3,310		3,299		11	
Accrued income taxes.....	16		1,042		(1,026)	
Accrued expenses.....	519		563		(43)	
Advances from customer.....	9		5		3	
Deposits received.....	571		594		(22)	
Deferred income.....	15		19		(4)	
Accrued bonuses.....	1,747		1,791		(44)	
Notes payable for equipment.....	193		170		23	
Others.....	40		41		(0)	
Long-term liabilities.....	115,738	30.3	119,381	29.2	(3,642)	(3.1)
Bonds.....	35,000		35,000		-	
Convertible bonds.....	40,918		42,091		(1,173)	
Long-term loans payable.....	39,706		42,153		(2,447)	
Retirement allowance.....	114		137		(22)	
Total Liabilities.....	201,586	52.8	213,243	52.2	(11,657)	(5.5)
SHAREHOLDERS' EQUITY						
Common stock.....	68,251	17.9	67,664	16.5	586	0.9
Capital surplus.....	94,749	24.8	94,162	23.0	586	0.6
Earned surplus.....	1,513	0.4	1,223	0.3	290	23.7
Retained Earnings.....	15,831	4.1	32,550	8.0	(16,719)	(51.4)
Voluntary earned surplus.....	26,000		18,000		8,000	
General reserve.....	26,000		18,000		8,000	
Unappropriated retained earnings..	-		14,550		(14,550)	
{Net income in Unappropriated						
retained earnings}.....	{-}		{11,123}		{{11,123}}	
Undisposed retained deficit.....	10,168		-		10,168	
{Net loss in Undisposed						
retained deficit}.....	{19,597}		{-}		{19,597 }	
Total Shareholders' Equity.....	180,344	47.2	195,600	47.8	(15,256)	(7.8)
Total Liabilities and Shareholders' Equity..	381,930	100.0	408,844	100.0	(26,914)	(6.6)

(Notes)	Millions of yen	
	<u>2000</u>	<u>1999</u>
1. Accumulated depreciation of tangible fixed assets.....	52,419	50,861
2. Guranteed liabilities.....	59,882	104,583
3. Treasury stock.....	1,489 shares	1,214 shares
4. Issuance of common stock upon conversion of convertible bonds....	1,172	1,120
Increase on conversion of convertible bonds.....	1,362 thousand shares	1,317 thousand shares
Transferred to common stock.....	586	560

2. Non-Consolidated Statements of Income

	Year ended March 31, 2000		Year ended March 31, 1999		Increase or (decrease) 2000-1999	
	Millions of yen	%	Millions of yen	%	Millions of yen	%
Sales.....	183,576	100.0	198,304	100.0	(14,728)	(7.4)
Cost of sales.....	160,244	87.3	171,570	86.5	(11,326)	(6.6)
Gross profit.....	23,332	12.7	26,734	13.5	(3,402)	(12.7)
Selling, general and administrative expenses.....	12,481	6.8	12,858	6.5	(376)	(2.9)
Operating income.....	10,850	5.9	13,876	7.0	(3,025)	(21.8)
Other income.....	4,883	2.6	12,015	6.0	(7,131)	(59.4)
Interest income.....	620		613		7	
Interest income on marketable securities.....	9		17		(8)	
Dividends received.....	2,364		10,258		(7,894)	
Reversal of loss on revaluation of marketable securities.....	573		-		573	
Rent income of fixed assets.....	766		-		766	
Others.....	549		1,125		(575)	
Other expenses.....	4,672	2.5	7,825	3.9	(3,153)	(40.3)
Interest and discount charge.....	1,909		2,245		(336)	
Interest on bonds.....	1,224		919		305	
Amortization on bond issue costs.....	74		314		(240)	
Loss on sales of marketable securities.....	250		1,720		(1,469)	
Loss on revaluation of marketable securities.....	-		1,256		(1,256)	
Others.....	1,211		1,368		(156)	
Ordinary income.....	11,062	6.0	18,065	9.1	(7,003)	(38.8)
Extraordinary income.....	339	0.2	464	0.2	(124)	(26.8)
Gain on sales of fixed assets.....	243		102		140	
Reversal of allowance for doubtful receivable.....	96		361		(265)	
Extraordinary loss.....	44,312	24.1	5,980	3.0	38,332	641.0
Loss on disposal of inventories.....	1,863		1,450		413	
Loss on sales of fixed assets.....	337		152		185	
Loss on write-off of investment in securities.....	-		278		(278)	
Loss on sales of investments securities in affiliates.....	203		-		203	
Loss on liquidation of affiliated companies.....	41,398		4,079		37,318	
Retirement benefits to directors and corporate auditors.....	509		19		490	
Income before income taxes(loss).....	(32,910)	(17.9)	12,549	6.3	(45,460)	
Income taxes (including enterprise tax)	224	0.1	1,426	0.7	(1,201)	
Reversal of income taxes for prior year.	421	0.2	-	-	421	
Deferred income taxes (benefit).....	(13,116)	(7.1)	-	-	(13,116)	
Total income taxes.....	(13,313)	(7.2)	1,426	0.7	(14,739)	
Net income(loss).....	(19,597)	(10.7)	11,123	5.6	(30,720)	
Retained earnings carried forward....	3,384		3,427		(42)	
Deferred income taxes for prior year.....	6,044		-		6,044	
Unappropriated retained earnings at end of year (Undisposed retained deficit).....	(10,168)		14,550		(24,719)	

(Notes) Notes relating to lease transactions

Millions of yen

1. Equivalent of acquisition value of leased items, equivalent of total amount of depreciation and equivalent of year-end closing balance	Year ended March 31, 2000			Year ended March 31, 1999		
	Equivalent of acquisition value	Equivalent of total amount of depreciation	Equivalent of year-end balance	Equivalent of acquisition value	Equivalent of total amount of depreciation	Equivalent Of year-end Balance
Machinery and equipment	650	519	131	646	458	188
Vehicles	173	118	54	248	146	102
Tools, furniture and fixtures	3,575	2,087	1,487	3,540	1,857	1,682
Helicopter	171	99	71	171	57	114
Total	4,569	2,825	1,744	4,606	2,519	2,087

Because of a low ratio of the year-end closing balance of unexpired lease expenses to a total amount of the year-end closing balance of tangible fixed assets plus the year-end closing balance of unexpired lease expense, equivalent of acquisition value in the term period in the current fiscal year has been calculated based on "Interest payment inclusive method".

2. Equivalent of year-end closing balance of unexpired lease expenses:

within 1-year	774	859
over 1-year	970	1,227
Total	1,744	2,087

Because of a low ratio of the year-end closing balance of unexpired lease expenses to a total amount of the year-end closing balance of tangible fixed assets plus the year-end closing balance of unexpired lease expense, equivalent of year-end closing balance of unexpired lease expenses in the term period in the current fiscal year has been calculated based on "Interest payment inclusive method".

3. The amount of lease expenses and equivalent of depreciation expenses:

Amount of lease expenses	864	884
Equivalent of depreciation expenses	864	884

4. Method of computing equivalent of depreciation expenses:

Computation is based on straight line method with the lease term as a useful life and the residual value to be set at zero.

3. (a) Proposed Appropriation of Unappropriated Retained Earnings

	Year ended March 31,2000		Year ended March 31,1999
	Millions of yen		Millions of yen
Undisposed retained deficit.....	10,168	Unappropriated retained earnings.....	14,550
Voluntary earned surplus			
General reserve.....	<u>17,000</u>		
Total	6,831		
The above amount is to be appropriated as follows:-		The above amount is to be appropriated as follows:-	
Legal reserve (Earned surplus)...	280	Legal reserve (Earned surplus)...	290
Dividends.....	2,794	Dividends.....	2,784
[Dividends per share, in yen]	[7.00]	[Dividends per share, in yen]	[7.00]
Total	<u>3,074</u>	Bonuses to directors & corporate auditors.....	91
		[Corporate auditors' bonuses]	[3]
		Voluntary earned surplus	
		General reserve.....	<u>8,000</u>
		Total	11,165
Retained earnings carried forward to the next year.....	3,756	Retained earnings carried forward to the next year.....	3,384

(b) Dividends per share

	FY2000			FY1999		
	Annual (yen)	Interim (yen)	Year-end (yen)	Annual (yen)	Interim (yen)	Year-end (yen)
Common stock (Breakdown)	7.00	—	7.00	7.00	—	7.00
Memorial dividends	—	—	—	—	—	—
Special dividends	—	—	—	—	—	—
New stocks	—	—	—	—	—	—
Preferred stocks	—	—	—	—	—	—

4. Significant Accounting Policies

(a) Marketable securities

Listed marketable securities are stated at the lower of cost or market, cost being determined by the moving average method [Wash–again method (a method of bringing forward the acquisition cost by the cost method to the next term instead of bringing forward the appraised value based on the current market price at the end of term to the next term)].

Non listed marketable securities are stated at cost determined by the moving average method.

(b) Inventories

Purchased goods: Stated at cost determined by the moving average method.

Finish goods: Stated at cost determined by the moving average method.

Raw materials: Stated at cost determined by the moving average method for bearings, fasteners, measuring equipment, motors and special machinery components.
Stated at cost determined by the weighted average method for wheels.

Work in process: Stated at cost determined by the moving average method for bearings, fasteners, wheels, and motors.

Stated at cost determined respectively for measuring equipment, special motors and special machinery components.

Supplies: Stated at cost determined by the moving average method for manufacturing bearings, fasteners, measuring equipment, motors and special machinery components.

Stated at cost determined by the weighted average method for manufacturing wheels.

(c) Depreciation

Depreciation of tangible fixed assets is made on the declining balance method based on estimated useful lives of the assets as prescribed in the Income tax regulations.

The depreciation method of depreciation assets whose acquisition values are not less than 100,000 yen and less than 200,000 yen has been changed to a method by which those assets are equally depreciated in lump sum for three years.

Depreciation of Intangible fixed assets is made on the straight-line method as prescribed in the Income tax regulations.

The depreciation method of software used in house, the company has adopted the straight-line method based on an estimated usable period of five years.

(d) Amortization of deferred assets

Bond issuance expenses are amortized over three years by an averaged amount each year.

Other items are charged to income as incurred.

(e) Allowances

Allowance for doubtful receivables:

Based on the maximum amount deductible under Japanese Tax Law and collectibility of each receivable, an allowance for possible losses on receivables has been provided in the amount required for the estimated uncollectible receivables.

Accrued bonuses:

To make preparations for the payment of bonuses to employees, accrued bonuses are shown based on the anticipated amounts of payment in the current term.

Retirement Allowances:

The amount of retirement allowances is an undisposed portion of their surplus as a result of having applied a qualified pension plan to all of the allowances on April 1, 1998.

(f) Accounting Method of lease transactions

The accounting treatment for financial lease transactions other than those in which the ownership of leases is considered to be transferred to us, is in accordance with that for ordinary lease transactions.

(g) Other Significant Accounting Policies

(I) Pension plan:

(i) To provide for the payment of retirement allowances for employees, the company adopted the qualified pension plan completely.

(ii) Accumulated assets in the company's pension plan as of March 31, 2000 amounted to 4,713 million yen.

(iii) The company amortized the unfunded retirement allowance for past service by 20% each year.

(II) Consumption taxes Exclusive

5. Change in the method of presentation

The stated amount of “ Rent income of fixed assets ” was included in “Other income others ” in the Non-Consolidated Statements of Income until the previous term. However, in the current term, it has been decided that the income shall be classified and stated separately, due to their exceeding 10% of the total of other income.

In the previous term, the amount of “ Rent income of fixed assets ” included in “ Other income others ” the Non-Consolidated Statements of Income was 672 million yen.

6. Additional information

In accordance with the revisions made to the Regulations of Financial Statements, we have applied the tax effect accounting beginning the current term of the current fiscal year. Based on this method, we have stated "Deferred tax assets" 4,000 million yen out of which as Current assets and 15,160 million yen out of which as Investments and other assets in the Non-Consolidated Balance Sheets. We have also stated 13,116 million yen of "Deferred income taxes (benefit)" as an adjustment item of Income Taxes in the Non-Consolidated Statement of Income and 6,044 million yen of "Deferred income taxes for prior year" as an adjustment item of retained earnings brought forward. Owing to these changes, the net loss and the undisposed deficit have decreased to 13,116 million yen and 19,160 million yen, respectively, compared to the same period last year.

Current price etc. of marketable securities

(Amount: millions of yen)

Classification	As of March 31, 1999		
	Book value	Market Price	Gain or (Loss)
(1) Current Assets			
Stock	8,428	8,623	195
Bonds	—	—	—
Other	1,632	1,270	(362)
Sub total	10,060	9,893	(166)
(2) Fixed Assets			
Stock	—	—	—
Bonds	—	—	—
Other	—	—	—
Sub total	—	—	—
G. total	10,060	9,893	(166)

(Notes) 1. Calculation method for current market price (equivalent of current market price is included):-
 Listed marketable securities..... Closing price mainly at Tokyo stock exchange.
 Marketable securities at over the counter.... Dealing price at Japan securities dealers association.
 Beneficiary certificate of securities investment trust (Non-Listed) Quoted price.

2. The indication of stock(Current Assets) is includes in treasury stock. And profit or loss from valuation is as follows.

	<u>As of March 31, 1999</u>
Current assets	0 millions of yen

3. The following amount of Marketable securities are excluded from disclosures:

	<u>As of March 31, 1999</u>
Fixed assets: Non-listed stock	170,039 millions of yen
(Except for Stock at over the counter)	
(*Investment in affiliates)	(168,951 millions of yen)

(Note)* Figures in parentheses () show "investment in affiliates" and represent portions of the figures above.

Contract Amounts, Current Prices, and Unrealized Profits or Losses of Derivatives

Currency (Amount: millions of yen)

Classification / Type	As of March 31, 1999			Unrealized Profit or Loss
	Contract Amounts		Current price	
		Long-term Contract		
Non-market Transaction				
Exchange Contract Transaction				
Selling Order	—	—	—	—
Buying Order				
Australian \$	52	—	54	1
Total	52	—	54	1

(Notes) 1. Calculation method for current market price:-

Forward rate is used as the market price.

2. The derivative transactions included in monetary assets and liabilities denominated in foreign currencies in accordance with the accounting standards for transactions in foreign currencies, are excluded from the above table.

3. The purpose of the buying orders classified under the above exchange contract transactions is to pay the interest charged on reverse dual currency loan.

Change of Directors & Corporate Auditors

1. Representative Director: None

2. Other Directors & Corporate Auditors:

(a) Candidate for New Directors: None

(b) Candidate for New Corporate Auditors: Yoshinori Amano (Keiaisha NMB Co., Ltd. Deputy General
Manager of Business Management Dept.)

(c) Retiring Directors: None

(d) Retiring Corporate Auditors: Takeo Achiwa